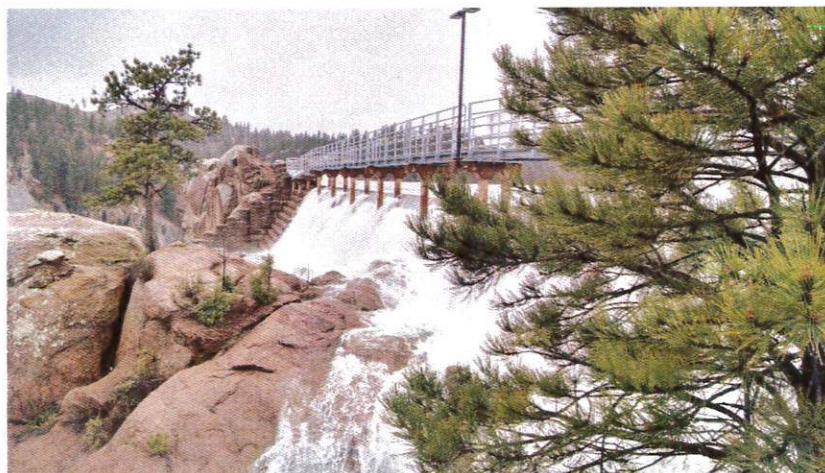


To whom it may concern,

SEMA Construction Inc. was the general contractor on a project that was very dear to Denver Water – the Cheesman Dam Walkway Replacement Project. Cheesman Dam is among the oldest, still in service, components of infrastructure at Denver Water, and is a heritage listed site. The project involved the removal of an existing 100 year old walkway over the spillway and the installation of a sturdier, wider, more robust and more aesthetically pleasing walkway. SEMA won the project in a competitive bid selection process and worked diligently to meet the timelines imposed by Denver Water. The project schedule was driven by both the weather and the potential for spring run-off over the spillway, so it was important that project milestones were met. SEMA met those milestones and did it with diligence, planning and hard work.

Teamwork was essential to the success of a project of this type. There was little room for a “learn as we go” approach due to the isolated location of the project and tight schedule, not to mention modest profit margins. The project team, involving key personnel from Denver Water and SEMA, worked flawlessly on the execution of the project. Change orders were contained to reasonable limits, timelines were met and the walkway stands today as a testament to the project’s success.

This project was not a large project, but it was an important one. SEMA exceeded all reasonable expectations in the execution of the project and completed the project while in good standing with Denver Water.



*Figure 1: Spilling water under the new walkway at Cheesman Dam*

Congratulations on another successful project!

Sincerely,



David Wilson  
Construction Project manager  
Denver Water